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Auke Bay Area Plan

Adopted (Month, Date, Year)
Assembly Ordinance 20XX-XX



City and Borough of Juneau Community Development Department Planning Division

Draft Auke Bay Area Plan

Special Acknowledgements

For your passion for Auke Bay Community...

For your hard work and dedication...

For your ideas and creativity...

We Thank You



Auke Bay Steering Committee Members

Gerald Gotschall, AIA, Chair • Dana Hanselman, Vice Chair • Michele Grant, Recorder • Sharyn Augustine • David Haas • Karla Hart • Caroline Hassler • Ric Iannolino • Dave Klein • Nathan Leigh • Eric Lindegaard • Joann Lott • Brandilyn McDonald • Mike Noel • Lawrence Lee Oldaker • Philip Rolfe • Doug Scudder • Linda Snow • Alice Taff



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NorthWind Architects
CBJ Parks & Recreation
CBJ Public Works
SAIL
Sealaska Heritage Institute
State of Alaska Department of Transportation
University of Alaska Southeast
United States Forest Service
Area Business Owners

Karla & Steve Allwine = James Bibb, AIA = Pat Carroll, PE = Jim Chen = Bernadine DeAsis = Gary Gillette, Architect = Don Howell = Kamal Lindoff = Greg Lockwood = Dr. David Logan = John Morris = Chris Myrtl, PLA = Fred & Kathleen Pollard = Mike Pollard = Michelle Ridgeway = Chuck Smythe = Steve Soenksen = Corey Wall, AIA = Every Area Resident Who Attended a Meeting

Community Outreach Efforts

19 Auke Bay Steering Committee
Meetings

3 Open House Meetings

2 Design Charrettes

1,038 Households Notified by Direct Mail

150 Postcards Displayed

250 Flyers Posted

1 Initial Survey

50 Newspaper Advertisements

Message from the Chair

The Steering Committee's discussion of the Auke Bay area began with the development of a vision statement that came out of various 'statements of need' from the Committee and what Auke Bay represents in the larger Community. This led to discussions of how we envision the area growing and what the boundaries of the area growth might be.

Over the following months, the Committee heard presentations from the many agencies that have current and future projects in progress in the area and discussed how each project might affect the overall function, look, and feel of the greater Auke Bay area. We saw a wide variety of interested community members also show up and comment on the many issues being presented. Guided by City staff, we evaluated and discussed this wide range of presentation issues, as well as the many community comments culminating in the *Draft Auke Bay Area Plan* that you have before you. The Draft *Plan* was developed largely through a consensus-

driven model set against the collective Vision established early in the process.

In addition to agency presentations about what is planned, two community design charrettes were held to gather ideas for what should be planned. With the active participation from homeowners, landowners, developers, local business owners, neighbors and various others, ideas large and small were shared for improving the Auke Bay area. We heard ideas from the participants about everything from roads and sidewalks, bike lanes, harbor use, trail connections, public / private parks, school crossings, the delicate natural and cultural environments, to how buildings should address the street as they change from retail to commercial to residential uses, and where they should be on the map.

The charrette results were synthesized into the Community Charrette Map as a visual embodiment of ideas held in common by the mixed groups of Juneau Citizens.

We saw numerous similarities between the ideas collected from the charrette participants and those collected in the Steering Committee brainstorming discussions - thus reinforcing that we were all headed in the same direction with a common vision, and adequately representing our Community!

Next, the goals of the *Plan* were agreed to. We recognized that each goal represented an identified problem or opportunity raised by the community and that the list of policies were designed to address the responsible party, or the desired outcome or process needed to address the issue in the future.

We also recognize the *Plan* is not the end to the discussion, but a framework for its beginning. It is a working statement of where Auke Bay is today, and where we want to head for tomorrow, or 10

Draft Auke Bay Area Plan

years from now. We recognize that the *Plan* will need continued attention to evolve, from both public and private participants. With major projects at the University, Department of Transportation, the private sector developers and Docks & Harbors yet to come, we see the area's evolution already set in motion. Unifying and connecting each of these projects together will be key in forming the aspects of the "community" that our participants were so passionate about.

Auke Bay is currently serving as a hub for numerous activities, residences, businesses, and an increasingly busy harbor. Preserving the beauty of Auke Bay and its natural setting, while accommodating all the desired and imagined future growth - both built and economic - will be a challenge.

This plan seeks to provide a guideline for this growth. We also see that there are a number of next-steps in the process that could not be addressed in our time on this effort.

Our many thanks from the members of the Steering Committee, to the many Auke Bay Residents, the members of the Borough Assembly and the Planning Commission, the Douglas Indian Association representatives, and Sealaska staff who attended as needed throughout the 12 month process. We would also like to thank the numerous representatives from DOT&PF, CBJ Docks and Harbors, University of Alaska Southeast, and many other participating organizations and institutions for their time and resource contributions that made this effort possible.

I look forward to the next steps!

Sincerely,

Gerald Gotschall, AIA

Chair of the Auke Bay Steering Committee

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Draft Auke Bay Area Plan Introduction Planning for Auke Bay's Future

Vision of Auke Bay...

"Auke Bay Community Offers: Gateways to many outdoor activities, including fishing, kayaking, boating, hiking, and bicycling; study and programs at the University of Alaska Southeast; and, history and cultural significance for the Aak'w Kwáan who have made Auke Bay their home for millennia."

Auke Bay has grown from its early years as being home to the Áak'w Kwáan tribe and a fisheries port, to a much larger and more diverse economic hub of Southeast Alaska, located within the City & Borough of Juneau. Significant growth in the tourism industry, boating and fisheries commerce, marine transportation, education, and housing developments has resulted in increased demands in services, varied land regulations, mixture of new transportation challenges, and pressures on the environment. Coordinating and addressing these demands and challenges through the creation of an Auke Bay Area Plan, lead by Auke Bay citizens¹, will ensure future growth is responsible, sustainable, and desirable.

Auke Bay is home to many businesses, residents, students, and transient guests. The public and private harbors establish a strong and unique maritime component for not only commercial fisherman, but also local sport fisherman, sailors, and those traveling through Southeast Alaska. From the

mooring floats of Auke Lake to the nearby public cabins, there are pedestrian paths that offer spectacular views of the lake, bay, and nearby mountain tops. The University of Alaska Southeast (UAS) provides a breadth of higher education and outdoor programs that attract students from around the globe. The UAS campus shows growth in new dormitories and campus facilities. Auke Bay boasts a rich mixture of densities that can accommodate many housing needs, from detached homes to condominium units and there continues to be a strong housing demand in the Auke Bay area. Businesses are attracted to meet the growing demands of Auke Bay by way of engineering, marine use, transportation, retail/ restaurants, services, and more. As Auke Bay grows, it will be important to attract businesses that not only supply the demand in the area but also compliment the design of growth.

The Auke Bay Area Plan consists of five chapters. Each chapter provides a set of Goals and Policies that form the neighborhood's voice when deciding on where and how the Auke Bay area should grow.

Chapter 1 Land Use and Facilities describes the existing built and natural environments, establishes focused planning areas within the Auke Bay Area Plan boundary, and explains the public's involvement and process in creating the vision for Auke Bay's built landscape, such as building and street designs.

¹ Please reference the Outreach Efforts page in the front of the Auke Bay Area Plan for documentation on specifics of community involvement.

Chapter 2 Natural Resources, Hazards, and Habitat provides three categories that highlight the importance of maintaining healthy water and land based environments, utilizing smart building designs from affects by floods, mudslides etc., and preserving sensitive habitat such as eel grass.

Chapter 3 Cultural and Historical Significance and Resources describes the early settlement of the Áak'w Kwáan tribe and the need to identify and preserve historic artifacts and promote their rich heritage.

Chapter 4 Recreation promotes an integrated pedestrian bicycle network, the creation of viewpoints from land and water based points, and the use of public art and signage to create a strong sense of place.

Chapter 5 Transportation establishes a need for a new by-pass road to allow the center of Auke Bay to be safer and better facilitate pedestrian access; a new Seawalk that links public and private uses; and, parking reduction incentives that aim for desirable forms/ uses of development, along with new parking facilities.

Not only was the Auke Bay Area Plan created by, and will be guided by, local citizenry² but is also supported by the community-wide 2013 *Comprehensive Plan*. This Plan provides the following need for a future plan of Auke Bay:

Guideline and Consideration Subarea 3: Auke Bay, Mendenhall Peninsula, & West Mendenhall Valley – Page 178

> Conduct an area plan or neighborhood plan for the Auke Bay area that would address residential and non-residential uses in the vicinity of the cove, harbor and University with the goal of creating a Marine Mixed Use, transit and pedestrian-oriented village in Auke Bay. Marine Mixed Use land uses could include: Water-related recreation, eco-tourism, commercial fisheries, sport fisheries, marinerelated research and aquaculture, and other private and public use of the waters; shoreline and inland areas of Auke Bay including the University of Alaska Southeast (UAS) campus, student and faculty housing, neighborhoodcommercial needs, transportation systems, habitat protection, educational facilities, careful urban design, and viewscape protection measures. This study should address the needs of and should include the participation of all stakeholders including property owners, residents, business operators, University administration, student and faculty, the Alaska Department of Transportation and Public Facilities, all relevant CBJ Departments and Divisions, NOAA staff and researchers and residents of neighborhoods who regularly traverse the Auke Bay area. Emphasis added.

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² Please reference the Outreach Efforts page in the front of the Auke Bay Area Plan for documentation on specifics of community involvement.

- Protect and provide for continued water-dependent development at the Ferry Terminal and in Auke Bay. Identify suitable areas for float homes, boat houses, and/or live-aboards as affordable housing options; this may include dedicated portions of the harbor for these residences. Adopt design guidelines and development standards for the proposed Auke Bay neighborhood plan and Marine Mixed Use District. Emphasis added.
- Encourage high-density, transit-oriented residential and/or mixed use <u>developments in</u> <u>the Auke Bay "village" area</u> and around the University, particularly for student and faculty affordable housing. Emphasis added.

Chapter 14 Community Education & Services – Page 216

Standard Operating Procedures

14.1–SOP 2: Work closely with the staff of UAS in <u>neighborhood planning efforts for the Auke</u>
<u>Bay area</u> that considers the on- and off-site impacts and requirements associated with UAS expansion. This should include impacts on housing and on transit, vehicle, pedestrian and bicycle transportation systems. Emphasis added.

Auke Bay continues to represent a strong sense of Alaska and its heritage. The *Auke Bay Area Plan* seeks to enrich this heritage as Auke Bay progresses through the next decade and beyond and meets the goals of local citizens and adopted plans.

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Draft Auke Bay Area Plan Planning Area Definitions

There are three planning areas of the Auke Bay Area Plan. Each represents different types of anticipated growth based on public services, land use demands, and future needs of Auke Bay. Each area is described below.

Planning Boundary Area

This represents the outermost boundary of the Auke Bay Area Plan and encompasses the other two planning areas. The boundary stretches from the southern tip of Mendenhall Peninsula around Spuhn and Coghlan Islands north to Indian Point and east to around Auke Lake. Lands between this boundary line and the Hub contain few public services and consist of low development densities. The majority of uses are single-family housing. Most of the land is undeveloped forested areas or the ocean. Although some of this area is privately owned, most of it is publicly owned by the CBJ, State, or the Federal government, or by the University of Alaska Southeast (UAS).

Hub

The Hub is the next inside planning area and represents the urban setting of Auke Bay. This area stretches from the west end of Auke Nu Drive, east along Glacier Highway up Mendenhall Loop Road (Back Loop) to the UAS dormitories along University Drive and south to Chapel by the Lake along Glacier Highway. The Hub is served by public water and sewer services, and public transit. It also consists of a mixture of housing types, UAS campus and recreation facility, CBJ Statter Harbor, and the western Auke Lake shoreline. The Hub is an area of expected growth due to many undeveloped lots having access to public utilities and services.

Center

This area is the focal point of Auke Bay, where all roads/ trails/ sidewalks and marine routes intersect. It is an area intended for multi-story buildings with a mixture of uses, with an emphasis of ground floor commercial. Although this area provides efficient vehicular access it also provides safe and accessible pedestrian access to nearby uses such as Statter Harbor, UAS, and nearby neighborhoods. A new local grid street network is envisioned in the Center to provide a framework for future pedestrian-oriented building facades and streetscapes.

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Draft Auke Bay Area Plan Chapter 1: Land Use and Facilities



Photo courtesy of CBJ's Community Development

Existing Conditions

Auke Bay offers a mixture of land uses ranging from condominiums and single family housing to fish-processing facilities to education centers. During the 20th century, Auke Bay has developed into a key population node of the community. There are three roads that converge in Auke Bay (Glacier Highway (north- & south-bound) and Mendenhall Loop Road) and bring people from all over the Borough. Commercial businesses, places of residence and boat harbors have all been developed along this highway.

Auke Bay also receives high marine traffic from commerce, the State ferry dock, and recreational boaters. These facilities attract residents, workers and tourists from all over the state and beyond. Current educational opportunities in Auke Bay include the University of Alaska Southeast, a public and a private elementary school, and a pre-school co-op.

The zoning and land use regulations in Auke Bay are fragmented due to the many different districts. This has resulted in some property's regulations promoting a suburban, auto-dependent setting with large parking lots and limited uses; while others promote a village feel with more pedestrian-emphasized designs. Because of this, neighboring uses may easily conflict which can make coordination for future planned growth between land owners challenging.

The 2013 *Comprehensive Plan* describes Auke Bay and UAS as "Urban" in form, "characterized by low- to mid-rise residential and commercial structures, often with the uses mixed within the same structure or with commercial uses lining the edges of residential neighborhoods. Typical mass and scale of these urban neighborhoods are 2 to 3-story structures separated by parking lots, roads, sidewalks and landscaping or small yards." The *Comprehensive Plan* calls for in-fill development within the Urban Service Area in order to take advantage of existing urban services and utilities.

¹ The Auke Bay Area Plan is using the term 'urban' loosely to mean a Small Town Center that provides a mixture of residential and commercial uses in a small area. Throughout this Plan, Town Center is used to describe growth of this nature.

² Page 13, The City & Borough of Juneau 2013 Comprehensive Plan



Art courtesy of Hal Hart, Director of CBJ Community Development

Additionally, it calls for areas along transit routes to be developed as Transit-Oriented Development, with a mixture of housing types, sizes, and prices in proximity to commercial uses and employment. The *Comprehensive Plan* makes a clear connection between land use and transportation, with an emphasis on improving the relationship between buildings and the street, providing a safe and comfortable environment in which to walk or bicycle for shorter trips and to use transit for longer distance travel. The *Comprehensive Plan's* "Typical Elements of a Transit Oriented Development" and "Principles for Creating Livable Mixed Use Communities" provide guidance on how the 'Center' of Auke Bay should be developed to take advantage of its vacant and underutilized properties, its existing cultural and civic amenities, its public infrastructure, and its natural assets.

The State Land Management Plan⁴ for Juneau and Auke Bay is specifically intended to meet specific goals that the State of Alaska has established. The Department of Natural Resources (DNR) has set goals as general conditions and is attempting to achieve them through management actions. DNR wants to provide opportunities for economic development through managing state land and resources; minimizing fiscal costs by locating development near sustainable economic bases with services; maintaining public health and safety; enhancing the public use of state lands; maintaining and enhancing quality of life in the state; and providing opportunities for private ownership and leasing of state owned land.

One of the unique parts of Auke Bay is the surrounding fourteen islands in the Lynn Canal that make up the Channel Islands State Marine Park. The islands, which include Aaron, Battleship, Benjamin, Bird, Coghlan, Cohen, Gull, Indian, Lincoln, North, Portland, Ralston, Suedla, and a portion of Shelter are located approximately 25 miles northwest of downtown Juneau. The *Channel Island State Marine Park Management Plan*⁵ provides general information, goals and policies for park management, potential areas for new recreation facilities and identifies actions to promote the importance of the natural recreation area and good stewardship.

³ Page 17, The City & Borough of Juneau 2013 Comprehensive Plan

⁴ State Land Management Plan – Department of Natural Resources www.dnr.alaska.gov/mlw/planning/areaplans/juneau/

⁵ Channel Island State Marine Park Management Plan – Department of Natural Resources

The latest *Statter Harbor Master Plan* includes three phases of development: 1) Changes to moorage areas and relocation of the fuel float - completed, 2) Construction of a new two-lane boat launch and parking facility - begin late 2014 and completed by late 2015, and 3) Construction of a new kayak and boat haul-out ramp with improvements to the boat yard - this phase does not yet have funding and is not yet scheduled for permitting or construction.

The University of Alaska Southeast (UAS) has its largest campus in Auke Bay, with administration, housing, and classrooms spread through the main campus between Glacier Highway and Auke Lake, with dormitories and Joint Use Facility on the north side of Mendenhall Loop Road, and other facilities in the center of Auke Bay. The UAS 2012 Campus Master Plan⁶ directs future capital investment be focused in the main campus area. The recent selling of the Bill Ray Center in downtown Juneau reflects this focus. Although a significant portion of the growth in student enrollment at UAS is based on commuters or internet-based programs (eLearning), the number of existing traditional students remains strong. The UAS Campus Master Plan identifies both residential and support facilities for new students and current enrollment as high priorities for the plan horizon, but identifies the biggest spatial/facility deficits as those in the recreational athletic/physical education and assembly categories. Campus housing and dining are also identified as high priority

⁶ Campus Master Plan – University of Alaska Southeast www.uas.alaska.edu/facilities_services/docs/master-plan/masterplan.pdf improvements, although their relative size is dwarfed by the size of athletic or assembly spaces needed to serve the campus.



An artist's rendering of student transitional housing. Art courtesy of Richard Mullins with Presentation Art Studio and design by Grinstad & Wagner Architects.

Other educational centers in Auke Bay include a public and private elementary school as well as a pre-school co-op.

Vision

"Auke Bay Community Offers: Gateways to many outdoor activities, including fishing, kayaking, boating, hiking, and bicycling; study and programs at the University of Alaska Southeast; and history and cultural significance for the Aak'w Kwaan who have made Auke Bay their home for millennia."

From recreation to education, the vision statement lists uses that play major roles contributing to the Auke Bay community. Auke Bay is known to many as a destination and a gateway to the marine and mountainous environments that could arguably be a quintessential Alaskan experience to be had. Auke Bay, Auke Lake, and the upland wilderness play a cumulative role in giving the Auke Bay community its identity. It could be concluded that the existing uses such as retail, restaurants, boat harbors, etc. were built here because of the identity of Auke Bay.

Design Charrette

The CBJ held a community design charrette in June, 2014 to determine what the Auke Bay community preferred for future streetscapes, public places, and building form/ design elements. A large number of scenes were discussed and ranked from least to most desirable.

Images ranged from artistic renderings and photos of highly urbanized development in Europe and the United States; historic Main Streets throughout the Pacific Northwest; community events such as totem pole raisings and street markets; waterfront parks; multifamily and mixed-use development of varying scales; industrial and heavy commercial developments; and a number of distinctive facilities/art, including skate parks, murals, community gardens, etc.

The image with the most desirable elements of a street scene was a photograph showing a portion of a street block in downtown Chicago, Ill. See Figure 1.



Figure 1: Downtown Chicago, Illinois. Photo used with permission from Chris Mertl, PLA of Corvus Designs.

Comments submitted about this image indicated that they were attracted by the variety of visual textures, wide sidewalk, vegetation, mixture of uses along the road, the road's accommodation of multiple transportation modes (there is a bus stop right behind the pedestrian), and outdoor seating which all contributed to the high desirability of this street scene.⁷

⁷ The score of this image may have been lowered inappropriately, as one of the few respondents who ranked it poorly commented "Note that the pedestrian is walking in the

The second most desirable image was of a rendering of the proposed Schooner Cove development near Nanoose Bay, British Columbia. This scene was favored as being a close fit for Auke Bay, consisting of a harbor village with a mixed-use and high-density community center adjacent to a boat harbor and a mixture of housing types and recreational facilities. See Figure 2.



Figure 2: Conceptual image of Nanoose Bay, British Columbia. Image used with permission from © Fairwinds Real Estate Management, Inc. 2014

The least desirable image was of a big-box store surrounded by a parking lot (image not provided). This feedback reaffirms comments received throughout community charrette that the scale and design of development in Auke Bay concerns residents and visitors.

street," which indicates that this respondent did not notice the curb separating the sidewalk from the roadway.

Also part of the charrette was a design exercise whereby the public broke into small groups with each drawing their desired improvements/ preservations to the Auke Bay area. Each group used the same base map for this exercise. Once completed, all similar elements and other agreed upon concepts were copied onto one map, called the Community Charrette map. See Figure 3. This map was the initial draft from the community and represents the long-range vision for the area. As the area develops and priorities evolve, the map will need to be reviewed and updated from time to time.

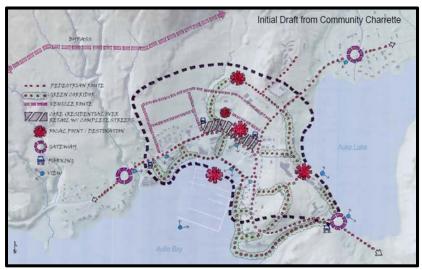


Figure 3: Overlay drawing courtesy of Chris Mertl, PLA or Corvus Designs. See large version of Charrette Map in Appendix C

The design charrette exercise helps to confirm and inform the vision statement; the public desires to see and experience a

diverse, vibrant community with a mixture of uses at appropriate scales for the area, and thoughtfully designed.

Recommended Tools

The recommended tools described below will help direct future development to realize that vision for the Auke Bay Center.

Design Guidelines

Implementation of the Auke Bay Area Plan will necessitate the adoption of Auke Bay building and streetscape standards. These standards, roughly based upon those standards found in the *Willoughby District Land Use Plan*⁸, have been modified to reflect the specific desires of the Auke Bay community. Specifically, the buildings/ streetscape standards seek to guide design decisions in return for providing development options that stimulate growth, provide opportunities, and that allow for innovative, flexible solutions. The desired *Auke Bay Area Plan* form standards include the following:

Build-To Line

Creating a walkable, safe, efficient, sense of place in the Auke Bay center is essential to the standards set forth by the Auke Bay Community. One way of achieving this is through a Build-To Line. Front yard setbacks shall be small, such as a 0-10 foot setback. The center planned area is encouraged to be developed in a small town center environment with buildings

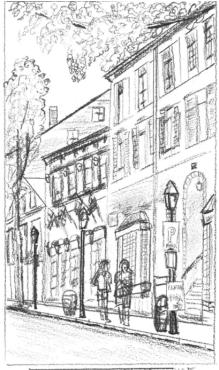
⁸ Willoughby District Land Use Plan – City & Borough of Juneau Division of Lands www.juneau.org/lands/Willoughby_District.php

close to sidewalks that provides an attractive place for pedestrians. The Build-To Line allows pedestrians to enjoy buildings' architectural elements and creates a human scale feeling.

Large front yard setbacks tend to push buildings far away from the street. This often results in parking lots separating sidewalks and pedestrians from adjacent buildings, creating a more suburban feel. This could place pedestrians in undesirable areas, and can deter the creation of an Auke Bay Center setting with positive activity.

Building Height of at Least Two Stories

Encouraging multi-story buildings in the center area of Auke Bay will help achieve an attractive place



Art courtesy of Hal Hart, Director of CBI's

Community Development

to live, work, shop, and entertain. Multi-story buildings can provide this attraction through offering multiple uses within a single building (enable a "live-work" setting), increasing

density which attracts shops and restaurants, providing more housing choices, etc.

Alternatively, one-story buildings are limited in the amount of density and use of building space, cannot bring adequate demands for public transit, and may fall short in creating an active Auke Bay Center setting.

Buildings Oriented to the Street, Not Turned Away

Buildings located in the Auke Bay Center shall be designed to front the street with a sidewalk and offer interesting architecture to attract customers. This will help create a setting that provides a vibrant pedestrian setting and a sense of place.



Photo courtesy of CBJ Community Development. A local example of a mixed use building oriented to the street with a wide sidewalk and landscape buffer to the street.

Having a building's main entrance along the rear or side property lines, located away from sidewalks, or toward a parking lot makes travel inconvenient and unattractive for pedestrians, and may decrease a town center atmosphere.

Ground-floor Retail, Offices and Residential Above or Live Work Units

Mixed-use development consisting of ground floor retail/offices and upper floor residences can add value and land use efficiency in town center setting. The ground floor uses can create a vibrant and energetic street atmosphere. The upper floors provide a separated use away from street noise and activity that is more appropriate for residential use. This mixture of uses within multi-story buildings may provide more affordable housing opportunities as density increases.

Create Interesting Building Facades for Enhancing Appearances

All building's facades should be designed with architectural features and designs that form and complement the unique setting of the Auke Bay Center. Emphasizing features such as windows, entrances, and rooflines can attract pedestrians, who in turn act as a security system for businesses and neighborhoods. Interesting building facades can enhance the civic nature, sense of place, and pedestrian-oriented character desired by the residents of Auke Bay. Long expanses of blank walls decrease the attraction and uniqueness of building facades in town center, and therefore, should be avoided.

Parking Located at the Rear, Side or Under Buildings Instead

Although parking lots/garages are needed in a town center setting they are often unattractive and unsafe for pedestrians, can discourage pedestrian travel between uses, are areas of low land use efficiency, and therefore, should be located with care. Locating parking lots/garages to the rear, side, or under buildings can create an attractive downtown setting. Since parking lots may not be adequately lit, especially during the winter, and sometimes feel unsafe to pedestrians, locating a parking lot between the sidewalk and a building detracts from creating a vibrant town center. Further, large parking lots force pedestrians to dodge between cars.

Hidden Trash Receptacles, Loading Docks, Outdoor Mechanical and Electrical Equipment

Trash receptacles are often associated with foul odors, uncleanliness, and rodents/insects, and therefore, are perceived as unsightly appearances and can detract from creating an attractive neighborhood. Hiding or screening trash receptacles behind buildings and away from sidewalks can overcome this negative result.

Loading docks are often poorly lit, may appear unsafe, and are areas of relatively low actively. Therefore, they may detract from creating a vibrant pedestrian setting and are encouraged to be located at the back of buildings. Nearby uses should be taken into consideration when locating trash receptacles and loading bays to lessen noise problems due to their early and late uses.

Outdoor mechanical and electrical equipment should be placed on rooftops or in the back of buildings to lessen noise problems and visual blight.

Key Auke Bay View Sheds

Protecting scenic vistas and view points from the effects of haphazard development will allow the Auke Bay area and community to preserve its unique charm, civic pride, and attract positive growth to the area. Preserving key view points can lead to many positive results such as higher property values, strengthening tourism, and contributing to the overall enjoyment of the area. Consideration for building orientation and height is needed to maintain important views, provide for air circulation, and avoid undesired building shadowing effect. The View Points Map⁹ identifies key views that originated from the June 2014 Community Charrette.

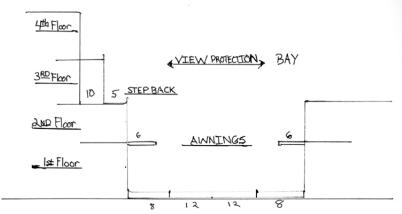
The key view points to maintain in the Auke Bay area are those from:

- ➤ UAS dock looking east across Auke Lake.
- From Glacier Highway near Auke Lake parking area turnoff.
- Approaching the opening to UAS student housing at 4300 University Drive.
- Auke Bay from the crest of the hill at Back Loop Road and continues to the round-a-bout.

⁹ Appendix C – View Points Map

- From the sidewalk in front of Chan's restaurant and S.E. Waffle Company.
- From the bottom of Horton parking lot in front of Squires Restaurant building looking into Auke Bay.
- On Glacier Highway heading north as you approach round-a-bout into Auke Bay.
- ➤ Looking toward Auke Bay from the intersection of Bayview and Glacier Highway.
- From the sidewalk in front of Seaview Avenue and Glacier Highway.

These points are labeled on the View Point Map located in Appendix C.



The example above shows how as buildings get further from the waterfront they may have added height to allow for more water viewing opportunities.

Connected Street Grid Auke Bay Center

The Auke Bay Center¹⁰ is envisioned with a street grid that provides connection to shopping, businesses, residences, and parks. An illustration of this grid is shown on the Community Charrette Map¹¹. This principle should be applied opportunistically where development of an additional driveway would be detrimental to public safety or where there is a feasible alternative. Such a grid will facilitate small lots and alleys and allow for pedestrian-friendly designs. Alleys and small streets should be required as a means for traffic calming.

Connected and Complete Streets

Street designs should provide safe access for pedestrians, bicyclists, and transit. Users of all ages and abilities are able to move safely along and across a *Complete Street*. The proposed grid streets will provide access to and from surrounding neighborhoods, trails, and parks. Future streets will be able to distribute vehicle trips evenly and efficiently.

Narrow Streets, Wide Sidewalks, and On-Street Parking

The Auke Bay Center streets shall be designed with narrow widths to decrease vehicular speeds, noise, and congestion while increasing pedestrian safety. A safer pedestrian setting will add to the well-being of the neighborhood.

¹⁰ Appendix C – Hub Overview Map

¹¹ Appendix C – Community Charrette Map

Sidewalks provide pedestrians with a pleasant, safe, and convenient place to walk. Sidewalks that are too narrow are inconvenient, unsafe, and inadequate in areas of high foot traffic. New sidewalks in the Auke Bay area shall be between 8 and 12 feet wide to accommodate multiple users. Due to the local climate, the maintenance and construction method of

Photo courtesy of CBJ's Community Development

sidewalks is critical for pedestrian safety and accessibility. On-street parking is encouraged because it buffers pedestrians from vehicle travel, results in safer traffic speeds, and offers short-term parking demands for nearby businesses. It provides convenient parking locations for nearby businesses. On-street parking reduces the desire to build many single-use parking lots.

Street Furniture, Banners, and Plantings

Planters, banners, street furniture, lighting, etc. are

elements of a downtown street that can attract people, add energy and vibrancy, provide safety, and create a unique sense of place. The community is encouraged to promote and incentivize the installation of these street elements to make Auke Bay a distinct area.

Park & Ride and Transit Services

'Park & Ride' and transit facilities should be efficiently located near the center of high intense uses, be designed with pedestrian linkages to nearby sidewalks and streets, and be designed with elements that complement the fabric and setting of a town center. These services are encouraged to be designed with other uses to maximize the use of land and parking/ transit needs. These facilities shall connect to pedestrian and bicycle connections that link to major uses such as UAS, businesses, residences, and harbors. Special care should be taken to ensure linkages are accessible to all pedestrians, i.e. ADA-accessible, children, etc.

These facilities should be designed in a way that they can be utilized for community events (such as marine, University, government, business community, non-profit, etc.) yearround.

Park Facilities Serving as Neighborhood Recreational and Community Events

Park facilities should:

(1) Be consistent with the goals and objectives of the CBJ Parks and Recreation Comprehensive Plan¹²;

¹² City & Borough of Juneau's Parks and Recreation Comprehensive Planwww.juneau.org/parkrec/PR-Plans

(2) Serve a significant proportion of the area's density within a quarter of a mile of the edge of the facility property; and,(3) Be designed in such a way that it can be programmed for community events year-round.

Higher Density for the Auke Bay Center

The Auke Bay Center area shall be designed for a higher residential density to create a town center setting that would attract a mix of shopping, dining, arts, music, and marine- and education-related services and events. Without higher density, the Auke Bay Center could not attract certain desirable types of uses nor achieve a desirable town center lifestyle and quality.

Highly populated areas are sometimes perceived as areas of traffic congestion, noise and odor nuisances, or of being unsafe, or unclean. Therefore, as Auke Bay grows with more housing and places of employment, the area needs to be well planned and managed/ maintained to ensure it is safe, enjoyable, and a desirable place for all to live, work, educate, and recreate. Much of this effort can be accomplished through having multi-coordinated and well-communicated efforts among government and non-government organizations/ groups. Having a strong sense of community pride and neighborhood harmony can provide the foundation for many grassroots efforts.

Pedestrian Connections

Density of this nature lends itself to a variety of transportation solutions and safety considerations. Wherever possible, linkages between properties are to be encouraged. These linkages can take a variety of forms including easements and public right-of-ways. Some of the linkages envisioned by the Auke Bay Area Plan include a seawalk which builds upon the work that the CBJ Docks and Harbors have identified in their planning processes. Other linkages are designed to tie into residential, commercial, recreational, trail opportunities. The primary criteria for their consideration includes the following: (1) The linkage should contribute to connecting residential development to either the University, the waterfront or the business community; (2) The design of the linkage should consider view opportunities; (3) The design of the linkage should be such that fosters additional opportunities for art, culture, education kiosks; and, (4) Design of the linkage should address all season weather conditions and all lighting conditions found in Juneau, consistent with recreation and transportation needs.

Goals and Policies

Goal 1: Develop Auke Bay into a community to live, learn, work, shop and recreate within.

Goal 2: Coordinate planning efforts with local, State, and Federal agencies, not-for-profits, and neighborhood groups on an ongoing basis.

Policies

2.1 The CBJ will coordinate an annual capital plan meeting between area entities to include but not limited to Juneau School District, Coast Guard, NOAA, UAS, DOT&PF, Auke Bay neighborhood, and Docks and Harbors.

Goal 3: Coordinate and support the development of an Auke Bay hub that serves the needs of the University, the harbor, businesses, and residents.

Policies

3.1 Work with the Juneau Economic Development Council (JEDC), and the Auke Bay neighborhood to encourage the long term development of neighborhood businesses appropriate and consistent with the vision and goals of the Auke Bay Area Plan.

3.2 Businesses focused solely on drive-thru service are strongly discouraged within the Center.

Drive-thru only development should only be allowed after it can be shown that there are no viable opportunities for walk-up or walk-in service.

Goal 4: Ensure that current and proposed zoning in the Auke Bay area conforms to the goals and policies of the Auke Bay Area Plan.

Goal 5: Provide notice of proposed land use activities/permits to a future Auke Bay neighborhood committee, group or association. Hold informational meetings with the organization early in the permitting process for large or potentially controversial land use activities.

Policies

- **5.1** Review the *Auke Bay Area Plan* when considering zone changes in the area.
- **5.2** Promote zone changes that conform to the *Plan* and further advance the goals and policies of the *Plan*.

- 5.3 Promote the Auke Bay Area Plan as the basis for making Comprehensive Plan¹³ updates in the Auke Bay area.
- **5.4** Establish an Auke Bay Community Association or similar organization to have a unified voice in the Auke Bay area.
- Goal 6: Identify and coordinate specific annual Capital Improvement Programs that are consistent with this *Plan* and further its goals and objectives.

Policies

- 6.1 Facilitate an annual community meeting to identify, update, and coordinate the community's Capital Improvement Program list.
- Goal 7: Identify and provide for public space needs as the goals of the *Plan* are implemented, such as additional parks and gathering areas in the Center and parks in the Hub.

Policies

7.1 Promote and coordinate the creation and maintenance of public spaces for art.

Policies

8.1 Maintain specifically described view point corridors identified in the *Plan* from specific points on land to the water in the Bay.

accompanying the Auke Bay Area Plan.

- 8.2 Limit and manage development on public lands that may block the view points as shown in the view points map, located in Appendix C.
- **8.3** New development will be evaluated for its impact on the view points shown on the map.
- **8.4** Amend zoning requirements to meet this goal.
- **Goal 9:** New above ground utility poles (including WCFs) should not be easily visible within the *Auke Bay Area Plan*.

Policies

9.1 New Wireless Communication Facilities (WFC) should be built in a manner consistent with

Goal 8: Maintain identified view points from the waterside of Auke Bay to the Mendenhall Glacier and from key areas down to the water. View points¹⁴ are identified in the maps

 $^{^{\}rm 13}$ City & Borough of Juneau 2013 Comprehensive Plan - www.juneau.org/cddftp/plansstudies

¹⁴ Appendix C – View Points Map

adopted WCF regulations and the adopted WCF Master Plan.

9.2 Coordinate with above ground transportation companies to lessen impacts to identified view points.

Draft Auke Bay Area Plan

Chapter 2: Natural Resources, Habitat and Hazards

Natural Resources and Habitat

The 2013 *Comprehensive Plan* addresses Natural Resources and Hazards in Chapter 7. This chapter includes many policies, development guidelines, and implementing actions that relate to the Auke Bay Plan Area. These policies include, in part: preservation of habitat and scenic corridors; protection of stream corridors and lake shorelines; protection of high-value wetlands; and, protection of biodiversity, which includes invasive species eradication. These policies are adopted into the *Auke Bay Area Plan* by reference.

The introduction to the Coastal Resources Planning section of the *Comprehensive Plan* refers to Auke Bay as an "environmentally-sensitive habitat and waterfront area...particularly subject to intense development pressures..." This chapter is intended to address these issues.

Habitat: Existing Conditions

Anadromous (salmon-bearing) habitat exists throughout the Auke Bay area. The Alaska Department of Fish and Game (ADF&G) notes four streams flowing into Auke Bay that have been officially catalogued as anadromous waters. Six additional cataloged streams supporting anadromous fish flow into Auke Lake, itself a cataloged lake. All of these waterbodies are also protected by 50-foot, no development, habitat setbacks in the CBJ Land Use Code, section 49.70.310,

and are designated as SC, Stream Corridor in the *Comprehensive Plan*.

Even with habitat setbacks, water quality in the streams flowing into Auke Bay and within the bay itself can be negatively impacted by non-point and point source pollution in the various watersheds which drain into Auke Bay. In addition to potential impacts of runoff, marine habitat has been directly impacted by development. Critical



Photo courtesy of CBJ's Community Development

habitats for keystone species such as eelgrass beds for herring have been destroyed both in Auk Nu Cove and in Auke Bay by intertidal fill. Due to habitat loss and other factors, the historic herring spawning that has occurred in the Auke Bay area has moved northward towards Bridget Cove and Berners Bay; however, the 2014 aerial surveys of herring spawning conducted by ADF&G documented herring schools and

spawning in both Auke Bay and Auk Nu Cove.¹ If remaining habitat is protected and water quality preserved, the population of this important species could rebound in the Auke Bay area.

Although the possibility for a herring population rebound exists in this area, it will take a concerted effort to enable this stock to recover to levels where they can be commercially harvested. The Lynn Canal herring fishery been closed since 1982², and the estimated biomass of the fishery has only exceeded the threshold for opening the commercial fishery twice since 1979, most recently in 2013, when 8,000 tons of spawning biomass was estimated. With a threshold of 5,000 tons of spawning biomass for opening the fishery, and a history of very low biomass (as low as 231 tons in 2005), ADF&G will not open the fishery in 2014. If this population were to rebound to commercially harvestable levels, an important and lucrative component of the commercial fisheries industry would be renewed in the Juneau area.

In addition to anadromous fish and keystone species such as herring, the Auke Bay area is home to a multitude of other species, with over fifty (50) documented Bald Eagle nests; moderate- to high-value summer bear habitat; and a full range of suitable winter habitat for deer, such as high-value habitat

along the west side of the Mendenhall Peninsula and Pederson Hill, and along the flanks of Auke Mountain.³

Habitat: Reports and Studies

The last soil study for the Borough, including the Auke Bay area, was completed in 1974 by the U.S. Department of Agriculture (USDA). A full copy of this study is not available. USDA has been conducting new soil surveys in the borough and expects to release the results in early 2015.

The Juneau Watershed Partnership, a local non-profit organization, published the *Auke Lake Watershed Action Plan* in December 2009. This document provides an overview of the watershed resources in Auke Lake, potential threats such as pollution, habitat loss and degradation, and erosion and sedimentation. Recommended actions to address these threats include, in part, the following:

- 1. A long-term water quality monitoring plan;
- 2. Resource inventory and mapping;
- 3. Improved storm water management;
- 4. Advocacy for low-impact development to maintain natural hydrology;
- 5. Establishment of conservation areas in important habitat areas; and,
- 6. Habitat restoration in degraded areas.

¹ Juneau Herring Update #10, Alaska Department of Fish & Game, May 8, 2014

² 2014 Southeast Alaska Sac Roe Herring Fishery Management Plan, Regional Information Report 1J14-02, ADF&G

³ WESPAK-SE, Southeast Alaska GIS Library, seakgis.alaska.edu/flex/wetlands

The 2008 Juneau Wetlands Management Plan (JWMP) provides minimal and outdated wetland information for the Auke Bay Area. The 2008 plan is based on wetland studies completed in the 1980s and includes the same wetland boundaries and assessments as the original JWMP that was adopted in 1992. The CBJ Community Development Department (CDD) is in the process of updating the JWMP with funding from a federal grant. The new JWMP will provide updated wetland boundaries and wetland assessments for selected, vacant, public parcels in the Auke Bay area that are likely be developed in the next ten (10) to twenty (20) years. The Plan will also include wetland assessment information for vacant, private, parcels where permission from private landowners may be obtained. A draft, updated Juneau Wetlands Management Plan is expected in 2016.

Habitat: Vision

The Auke Bay Area Plan Vision Statement refers to Auke Bay as a gateway to outdoor activities. Although some of these activities could occur without healthy ecosystems and within fragmented habitat, much of the adventure and sense of wonder that Juneau residents experience while hiking or boating comes from their immersion in the untrammeled nature that surrounds us.

Protecting habitat corridors, critical habitat, and other aspects of the environment, from the icefield to the ocean, will result in healthier fish and wildlife populations and easier access to natural areas for future generations of Juneauites, while

respecting and supporting the subsistence traditions of the Áak'w Kwáan and other Tlingit peoples.

Natural Hazards

Due to the location, climate, and steep mountainous landscape, the City & Borough of Juneau can be affected by many natural hazards. The CBJ has adopted several natural hazard studies and regulations to help educate the public, map areas that are susceptible to natural hazards, and ensure safe development. Though there are many natural hazards that can affect the Borough, the following three are most relevant to Auke Bay:

- 1. Floods,
- 2. Earthquakes,
- 3. Landslides.

Flooding: Existing Conditions

Development in the Auke Bay area has largely occurred along the shorelines where flat ground is most prevalent and where maritime lifestyle was central to past settlements. Steep mountains and hillsides above the shorelines have pushed development close, toward the water. The Bay is relatively protected from large coastal waves and tsunamis due to the outlying islands, such as Spuhn Island, Portland Island, and Coghlan Island, as well as the meandering shorelines outlining the bay itself. Nonetheless, shoreline development may still be susceptible to flooding damage. The locally famous 1984

Thanksgiving Day Storm produced intense wind and waves throughout the Borough and neighboring Southeast Alaskan communities. Auke Bay experienced rolling waves and some boat owners untied their boats to free them from being thrashed against the mooring floats.

To protect and educate the public and development in the Auke Bay area, CBJ utilizes the 2013 Flood Insurance Rate Map (FIRM). The FIRM depict areas or 'Special Flood Hazards Areas' that would be inundated by a 100-year storm event which would have the potential of producing +three-foot high waves or a wave run-up of two feet along shorelines. Future development in these areas is required to meet strict flood regulations.

Auke Bay commerce and lifestyle was and continues to have a critical connection to the water. Many marine uses exist and must be designed and renovated to withstand flooding forces so Auke Bay may continue its unique marine tradition.

Flooding: Vision

Awareness of areas susceptable to flooding and developing uphill from the mapped flood hazard can preserve the livlihood and economy of Auke Bay. Marine uses such as seafood processing facilities, harbors, etc., which may be located in harm's way, will need to be further reinforced to withstand flooding forces.

Earthquakes: Existing Conditions

Eleven percent of all earthquakes in the world occur in Alaska, and fifteen percent of all earthquakes in Alaska occur in Southeast Alaska⁴. There are two seismic faults where earthquakes may occur that can affect Juneau residents:

- 1) Queen Charlotte-Fairweather fault (just west of Sitka)
- 2) Chatham Strait fault (along Favorite Channel and Lynn Canal).

Both are slip-strike faults which tend to result in low tsunami occurrences, as compared to a Thrust fault or subduction earthquake. The Queen Charlotte-Fairweather fault has caused more earthquakes felt by Juneau residents than the Chatham Strait, despite the latter being within the Borough⁵. There is little, recorded, seismic history of the Chatham Strait fault, but is still of concern.

One of the most recent and notable earthquakes affecting Juneau residents was a 5.9 magnitude occurring on July 25, 2014⁶. This earthquake disconnected a crucial buried fiber line

⁴ Page 71, The City & Borough of Juneau All-Hazards Mitigation Plan, August 12, 2012

⁵ Haeussler, Peter J. and Plafker, George, 'Historic Earthquakes, Active Faults, and Rupture Zones', Alaska Earthquake Information Center, Geophysical Institute, University of Alaska Fairbanks, http://www.aeic.alaska.edu/html_docs/historic_quakes_tectonics.html ⁶ Earthquake Track, USGS, http://earthquaketrack.com/us-ak-juneau/recent

carrying personal and commercial communication to Juneau for a 24-hour period⁷. Earthquakes having a 6.0 magnitude or larger on the Richter scale are considered a 'strong event'⁸. Based on studies by the U.S. Army Corps of Engineers and United States Geological Survey, the CBJ Building Code places Juneau in a Seismic Design Category D1, in which major damage to structures from an earthquake equal to or greater than 6.0 on the Richter scale may occur (previously known as a Seismic Zone 3)⁹.

Earthquakes: Vision

Earthquakes from the Chatham Strait and Queen Charlotte-Fairweather faults can affect the Auke Bay area. Extra care should be taken when building new structures or rehabilitating existing ones. Understanding the composition of the ground material and how buildings' foundations connect to it, can help improve how buildings withstand seismic activity. Designing infrastructure in the Auke Bay to withstand high seismic activity will help preserve the way of life in the area.

Development in the Borough has largely occurred along the narrow, flat land between the mountains and the ocean shoreline. This has resulted in linear stretches of development such as Auke Bay, Douglas, Twin Lakes residential neighborhoods, etc. Under severe rainfall or storm events, soil structures and snow loads may become loose and cause landslides or avalanches. This is especially true for development on hillsides and in valleys. It is important that property owners be aware of this natural hazard, and that hazards may also exist on shallow sloped areas.

Landslide / Avalanche Hazards: Vision

To understand where development may be in harm's way of landslide/ avalanches hazards, the CBJ has adopted studies and maps to inform the community of these areas and adopted specific building and zoning regulations to ensure safe building practices. Although there are no mapped landslide/ avalanche hazards in Auke Bay, the community and developers should take special care when clearing vegetation on or near hillsides for future development.

Landslide / Avalanche Hazards: Existing Conditions

 $^{^{\}rm 7}$ "Update: Communications restored following earthquake caused disruption", KTOO News Dept.,

http://www.ktoo.org/2014/07/25/earthquake-felt-southeast-alaska-tsunami-expected/

⁸ Page 70, The City & Borough of Juneau All-Hazards Mitigation Plan, August 12, 2012

⁹ Page 98, The City & Borough of Juneau 2013 Comprehensive Plan

Goals and Policies

Water

Goal 1: Maintain healthy water quality in Auke Bay and Auke Lake.

Policies

- 1.1 Assess capacity and operation at the Auke Bay Wastewater Treatment Plant to ensure that the plant can meet future demands.
- **1.2** Utilize the CBJ Manual of Stormwater Best Management Practices
- 1.3 Identify key sources and locations of non-point pollution and develop solutions.
- **1.4** Identify sewer marine outfalls and priority areas for CBJ sewer extension.
- **1.5** Develop a water quality education pamphlet and signage for Statter Harbor users.
- **Goal 2:** Protect and restore marine habitat in Auke Bay.

Policies

2.1 Evaluate habitat enhancement options, such as placement of herring spawning substrate, on

- **2.2** harbor infrastructure and other structures within the *Auke Bay Area Plan* area.
- **2.3** Develop a map of eelgrass beds and create a plan to reduce sedimentation and other impacts in these areas.
- **2.4** Pursue grant funding to research other habitat enhancement options.

Land

Goal 3: Preserve natural areas along the shoreline and in publicly-owned uplands.

Policies

- 3.1 Develop tools for transferring density or development potential from high value wetlands and large forested tracts to other areas within the watershed or planning area.
- 3.2 Identify high-value wetland areas and streams for protection through conservation easements or as natural area park designations.

3.3 Develop the seawalk with consideration for protecting and preserving natural functions and characteristics of the shoreline where appropriate and feasible.

Goal 4: Preserve native vegetation.

Policies

- **4.1** Conduct an invasive species inventory.
- **4.2** Develop an eradication and prevention plan.
- **4.3** Seek funding and volunteer support to implement an eradication and prevention plan.

Land and Water

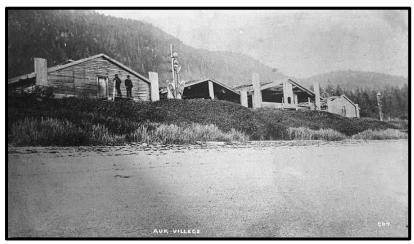
Goal 5: Encourage development of a stewardship plan by locally-based volunteer groups.

Policies

5.1 Encourage implementation of the *Auke Bay Area Plan*.

Draft Auke Bay Area Plan

Chapter 3: Cultural and Historical Significance and Resources



"Auk Villege" Two men standing by large buildings on berm; beach in foreground. Present site of U.S.F.S. Auke Recreation Area, Juneau. Alaska State Library ASL-P226-206

Existing Conditions

The Auke Bay area has been the home of the Áak'w Kwáan for hundreds of years. While archaeological documentation indicates that the Auke Bay area has been inhabited for as long as 750 - 900 years, traditional sources suggest use and habitation of this area for much longer. About a dozen sites are documented in the greater Auke Bay area that are directly associated with the Áak'w Kwáan. The Áak'w Kwáan takes its name from Auke Lake (Áak'w, "Little Lake"), and its original settlement was located at X'unáxi (Indian Point)¹. Auke Bay is

Although this plan is not the place to reiterate the detailed history of the Auke Bay area in Tlingit culture, it is important to note that the area contains many sacred sites and features which should be protected from interference, including intentional and unintentional destruction as well as culturally-insensitive "improvements."

Many sites of cultural significance have been documented in the Auke Bay area, but due to the threat of vandalism, the location of most of these sites must remain confidential. The CBJ recognizes that the unintentional destruction of significant cultural features and artifacts, which can result from a simple lack of information, would threaten the sustainability of traditional values and relationships to the land in this area.

Europeans arrived to the area because of the fur trade. Gold prospecting also brought people to the area during the American period as it was found south of Auke Bay around 1880. The Auke Bay Salmon Company, owned by John Carlson, built a cannery in 1916. His son built a second cannery just to the south of the first one. Financial difficulties caused the

a Tlingit name referring to the lake of the same name, "Little Lake Bay." The area was rich in resources, which attracted and sustained the Áak'w Kwáan for hundreds of years. The area was also known by other Tlingit communities that travelled through the bay.

¹ See Auke Bay Boundary Map.

buildings to be sold during the mid-1920s. Remains of the buildings can still be found in the area.



"Auke Bay Cannery, 1920" Alaska State Library ASL-P01-2339

Vision

The Vision Statement for the Auke Bay Area Plan speaks directly to the importance of the Auke Bay area to the original inhabitants of the area, the Áak'w Kwáan:

Auke Bay Community Offers: Gateways to many outdoor activities, including fishing, kayaking, boating, hiking, and bicycling; study and programs at the University of Alaska Southeast; and historical and cultural significance for the Áak'w Kwáan who have made Auke Bay their home for millennia.

The vision of this plan regarding the cultural significance of the Auke Bay Area to not only the Áak'w <u>K</u>wáan, but to all Tlingit and Alaska Native people, must be to protect the sacred sites in the Auke Bay area and surrounding environs.

An example of a culturally significant area to protect is Indian Point/Auke Cape. The Juneau Native Community has engaged in long term efforts to protect this sacred site from both government and private development, and has nominated the site to the National Register for inclusion.

Native concerns are compounded by conflicting policy stances like that of *Comprehensive Plan* Guideline and Consideration 13 for Subarea 3. It states:

The Parks and Recreation Comprehensive Plan, Chapter 8, recommends a number of parks, trail, community garden, and stream corridor improvements for this subarea. Those recommendations include: (a) develop a cultural park at Auke Cape/Indian Point that would include trails, interpretative panels and other lowimpact structures; ...

This conflicts with Ordinance Serial Number 69-3 which rezoned the Auke Cape properties from R-12 Residential to P-Public Use, with Section 4 of that ordinance classifying and restricting the use and development of the subject lots:

Lots 3 and 4 of U.S. Survey 3811 are hereby classified as recreation land to be used in its natural state. This land shall be kept open and clear for unrestricted public access and enjoyment. Recreation development including campgrounds, picnic areas, trails and other improvements shall not be permitted on said land except as expressly authorized by the Assembly by ordinance.

Following the adoption of the 1984 Comprehensive Plan, the entire Land Use Code, CBJ 49, was re-written using an entirely new set of zoning designations. In this borough-wide rezoning, the Public Use zone district was eliminated with the thought that public uses should be located in areas where their impacts were appropriate for the surrounding zone. In this process, the Indian Point/Auke Cape area was rezoned to D3(T)D5, single-family/duplex residential zoning districts with respective densities of three and five dwelling units per acre².

While the rezoning ordinance appears to have only changed the zoning designation, it did not clearly carry forward the restrictions on development codified in CBJ Ordinance 69-3. This raises concerns that the area has been left vulnerable to damage by residential development and park improvements.

Historic Auk Village - Courtesy of Douglas Indian Association

Recommended Tools

Indian Point has been determined eligible for listing on the National Register of Historic Places based on its associations with:

- 1) The original habitation site of the Áak'w Kwáan;
- 2) The location of events important in Áak'w history;
- 3) As a spiritual landscape important to the Tlingit community;
- 4) Historical herring fishing and other subsistence activities;
- 5) Efforts by the Indian community to preserve the site's integrity since 1959;

² See Auke Bay Zoning and Comprehensive Plan Designations Map

- 6) The lives of persons significant in Áak'w <u>K</u>wáan history; and,
- 7) Information important in prehistory or history of the Tlingit people.

The Sealaska Heritage Institute, with support from the Áak'w Kwáan community, the Douglas Indian Association, Central Council of Tlingit and Haida Indian Tribes of Alaska, Alaska Native Brotherhood, Alaska Native Sisterhood, Sealaska Corporation, Goldbelt Inc., City and Borough of Juneau, and the Alaska State Historic Preservation Office, has nominated Indian Point (Auke Cape) to the National Register of Historic Places, an important step in protecting this area. Designation of this area, and any other important sites, as locally-recognized historic resources would also provide a level of protection from encroaching development, such as destruction of archaeological sites and fill on private tidelands that destroys herring rearing areas or canoe runs which are located throughout Auke Bay.

Guideline and Consideration 13 for Subarea 3 in the 2013 *Comprehensive Plan* seems inconsistent with Alaska Native concerns, as the development of this area as a cultural park would be culturally insensitive, and such development is opposed by the people it was intended to honor.

It should also be deemed beneficial that the Indian Point/Auke Cape properties subject to ordinance 69-3 be re-zoned from D3(T)D5 to RR (or an equivalent restrictive zoning district) and

should be protected through recording of development restrictions such as a no-disturbance public access easement.

Title 49, the City and Borough of Juneau's Land Use Code, could be amended to include a review for historic sites and structures during the permitting process. Currently, such a review process does not exist.

The City and Borough of Juneau has a draft *Historic Preservation Plan*³. If this plan is formally adopted, it will give it official status and thus help provide a clear direction for historic preservation borough-wide through the identified goals.

Interested parties such as the Áak'w Kwáan, Douglas Indian Association, and Sealaska Heritage should be invited to provide the CBJ Community Development Department with a listing of sites which should be protected, or at least which should require notification to those agencies when development proposals are made for those properties. Such information would have to be maintained in confidentiality by the CBJ. This would help ensure that important sites would not be negatively impacted or destroyed through carelessness and a lack of information. The proposed goals and policies seek to address the historical and cultural issues and opportunities that have been identified in the Auke Bay area.

³ 1996 Draft Preservation Plan can be found at www.juneau.org/history

Goals & Policies

Goal 1 Identify Auke Bay's historical sites and structures.

Policies

1.1 Conduct a detailed, historic survey of the Auke Bay plan area to identify cultural and historic sites and structures.

Goal 2 Preserve and protect Auke Bay's history.

Policies

- 2.1 Preserve Indian Point by rezoning the property to its original designation to limit activities allowed on the site, and amend the CBJ *Parks and Recreation Comprehensive Plan* to further limit activity at Indian Point.
- **2.2** Seek National Register recognition for significant sites.

Goal 3 Promote Auke Bay's rich culture and history.

Policies

- 3.1 Include culturally compatible elements into Auke Bay's gateway design.
- **3.2** Consider bilingual signage in the Auke Bay plan area.
- **3.3** Include interpretive signage along the Seawalk that details Auke Bay's history and sites.
- 3.4 If an Auke Bay neighborhood committee, group or association is formed, include a cultural representative.
- 3.5 Consider the development of a cultural center at Auke Bay to promote the protection of Auke Bay's rich culture and history, including its relationship to fisheries and sea life in Auke Bay and resource management.

Draft Auke Bay Area Plan Chapter 4: Recreation

Existing Conditions

A wealth of water-dependent and land-dependent recreational opportunity exists in and around Auke Bay. The 2013 *Comprehensive Plan*, Chapter 9, calls for providing public open space and habitat protection to support these recreational uses.



Photo courtesy of CBJ's Community Development

At the center of Auke Bay, Statter Harbor offers water access for sport fishing, whale watching and kayaking. Trails surrounding UAS connect students and residents to the surrounding area. The Auk Nu and Spaulding Meadows trails offer hiking, biking, and cross-country skiing opportunities. The surrounding plan boundary includes popular motorized

and non-motorized recreational uses at Auke Lake. Beach access and camping facilities are provided at the Auke Recreation Area, a short distance from the Auke Bay Hub¹.

The City and Borough of Juneau Parks & Recreation Department manages nine sites in the Auke Bay area, including Spaulding Meadows Trail. Most of the land managed

by CBJ Parks and Recreation in the Auke Bay area surrounds Auke Lake. In 2004, CBJ Parks & Recreation, UAS, and Trail Mix identified the improvement and expansion of the Auke Lake trail with connections to the University as a priority. The proximity of Auke Lake to UAS and Auke Bay Center provides a seamless recreational area for many residents². According to the (not yet adopted) *Auke Lake Management Plan*, the completion of the Auke Lake trail



Photo courtesy of CBJ's Community Development

has increased area usage by as much as sixty-eight (68) people per day. With the *Auke Lake Management Plan*, CBJ Parks & Recreation would like to actively manage motorized

¹ See Boundary Map in Appendix C for reference points.

² See Hub Overview Map in Appendix C for reference points

watercraft on Auke Lake to reduce the user conflicts associated with this increase in use.



Photo courtesy of CBJ's Community Development

Vision

Auke Bay should remain a place to live, work, learn and play. Chapter 8 of the *Parks & Recreation Comprehensive Plan* places Auke Bay in planning Subarea 2. Five goals were identified for the Auke Bay area:

- 1. Development of an Auke Lake Master Plan;
- Trail connections between Auke Lake and the Mendenhall Greenbelt;

- 3. Partner with UAS to connect the trail around Auke Lake to the campus;
- 4. Develop a trail from the Auke Bay Elementary School to Spaulding Meadows trail; and,
- 5. Establish safe access to Rotary Park and shelter along the bay.

It should be noted that this park will be removed as part of the Statter Harbor expansion project. With the loss of this park, additional open space will need to be provided for Auke Bay residents and visitors to replace this recreational amenity.

While not considered part of planning Subarea 2, the *Parks & Recreation Comprehensive Plan* calls for a cultural park at Indian Point that would include trails and shelters. As discussed in more detail in the Cultural and Historical Significance and Resources chapter of this plan, development of park infrastructure such as trails and shelters would be considered disrespectful by the Áak'w Kwáan (Small Lake Tribe) and other Tlingit peoples whom the park is intended to honor. Accordingly, this project should be removed from the *Parks & Recreation Comprehensive Plan* and from the 2013 *Comprehensive Plan*, or modified to specify that the area should remain in its natural state and not be developed with "campgrounds, picnic areas, trails or other improvements".³

The Juneau Trails Plan calls for increased access and trail improvements for cross-country skiing. No new access points to the Spaulding Meadows area are proposed at this time, but

³ Greater Juneau Borough Ordinance Serial No. 69-3

the Forest Service continues to make improvements to the Auk Nu trail by replacing bridges and installing graveled turnpikes.

Wayfinding signage for residents, students and visitors has been identified as an important asset to the Auke Bay Area and is highly encouraged. Making navigation easier will be



Photo courtesy of CBJ's Community Development

sure to capitalize on every opportunity available in the area. It is the vision of the community for wayfinding signage to not only exist, but to be uniform, promote the many recreational opportunities, and to include bilingual messages in celebration of Auke Bay's cultural and historical significance. Well designed and placed wayfinding signs will help to create an Auke Bay branding that will represent the personality of the Auke Bay Community.

The photo above is an example of a local way finding sign in the downtown area of Juneau. While Auke Bay Community wants a sign design that caters to its own personal character, this example serves to illustrate an area in town where wayfinding has already been achieved and is still actively being improved upon.

Goals and Policies

Pedestrian Access

Goal 1 Seek opportunities to connect hiking and biking trails to provide for longer, interconnected loop systems that include connections to Auke Lake and beyond.

Policies

- **1.1** Provide direct and visible pedestrian connections at trailheads and street crossings.
- **1.2** Provide signage for pedestrian routes.
- **1.3** Seek pathways in the Auke Bay area to be ADA accessible during all seasons and properly maintained.
- **1.4** Develop a seawalk that connects Statter Harbor's Seawalk system to Auke Creek.
- **1.5** Ensure that future development enhances pedestrian access.
- 1.6 Inventory the paths, trails, and sidewalk connections within the subarea periodically (at least every six years), by CBJ. Gaps in the system will be assigned a priority and reported

to the Planning Commission and Assembly as a part of the annual Capital Improvement Program (CIP).

Public Recreational Areas

Goal 2 Develop a park and trail network.

Policies

- 2.1 Implement the goals of the Juneau Parks and Recreation Comprehensive Plan, which include additional access from behind the Auke Bay Elementary School to Spaulding Meadows.
- 2.2 Create space for programmable events and group use (such as those that exist in Savikko Park).
- 2.3 Provide an open space amenity (park) within the Auke Bay center that can be reached by all modes of transport.
- **2.4** Encourage the adoption of the *Juneau Parks* and *Recreation Auke Lake Management Plan*.

Wayfinding Signage

Goal 3

Develop a recreational wayfinding signage system for residents, students and visitors that will make navigation and access easier to the recreational areas of Auke Bay.

Policies

- **3.1** Ensure uniform typology among recreational wayfinding systems.
- 3.2 Encourage motorized traffic to acknowledge recreational use of the area through "Share the Road" signs and similar verbiage where appropriate.
- 3.3 Include a bilingual message celebrating Auke Bay's culture significance on wayfinding to cultural resources, where possible.

Entry Gateways to Auke Bay

Goal 4

Develop gateways within the *Auke Bay Area Plan* at the three entrance points; from the north and south on Glacier Highway and from Back loop Road.

Public Art Displays

Goal 5

Incorporate public art displays in all future public projects.

Policies

- 5.1 Establish a community art plan with specific locations for art within parks, along trails, and on the Seawalk and public facilities.
- 5.2 Incentivize private sector development to provide art within the Auke Bay area.

Viewpoints

Goal 6

Preserve, develop and enhance viewpoints within the *Auke Bay Area Plan*.⁴

Policies

- 6.1 Preserve and minimize impacts to the view of Mendenhall Towers from the shores of Auke Lake.
- 6.2 Preserve and minimize impacts to the view of Auke Bay from Back Loop Road, Glacier Highway and the future seawalk.
- **6.3** Seek design solutions for future private projects that would directly alter, diminish or otherwise reduce the public's enjoyment of a publicly identified and mapped vista.

⁴ Refer to Auke Bay Viewpoints Map in Appendix C.

Draft Auke Bay Area Plan Chapter 5: Transportation

The extent that an area's transportation infrastructure is able to serve its transportation needs, in terms of movement of people and goods, has a substantial impact on its livability and economic vitality. A successful transportation infrastructure design allows *safe* and *efficient* movement of both vehicles and pedestrians in an *attractive* setting. When all three features are present, it encourages people to visit and utilize the area rather than simply view it as part of route to somewhere else. If Auke Bay is to retain and develop its identity as a community hub, transportation has to be a key consideration.

Existing Conditions

This *Plan* comes at a time of change in the transportation infrastructure within the Auke Bay Plan Boundary. Both marine and upland transportation facilities are planned to be, or in the process of, being substantially redesigned and reconstructed. Projects underway at the time of the planning effort include the Alaska Department of Transportation and Public Facilities (DOT&PF) *Glacier Highway and Back Loop Road,* and Glacier Highway from *Fritz Cove Road to Seaview Avenue Intersection Safety Improvements*; and the City and Borough of Juneau's *Statter Harbor Improvements*.

Other projects scheduled in the short-term include the reconstruction of Fritz Cove Road, the paving of the Auke Lake parking lot, construction of a ten-foot-wide separated path on

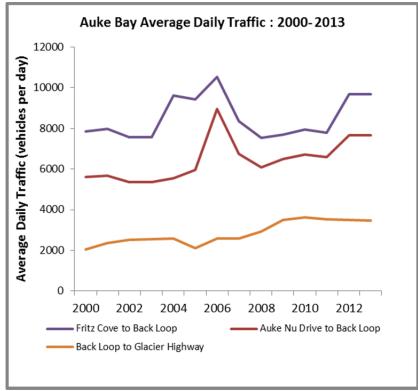
the north side of Glacier Highway from the Mendenhall River to the Auke Lake parking lot, and improvements at the Auke Bay terminal of the Alaska Marine Highway System.



Photo Courtesy of CBJ Docks and Harbors

The imminent Statter Harbor Improvements will provide additional parking capacity for all users of the harbor. Mostly in the summer, many boaters use Statter Harbor and its boat ramp. Currently, they park their vehicles and trailers in the Auke Bay Elementary car park and on the hill of Back Loop Road due to the current car park being full - this raises safety and maintenance issues. The additional parking provided by the harbor improvements will make parking more convenient and the launching of boats from the harbor much easier. It

will also allow those businesses that operate out of Statter Harbor to have increased customer parking; therefore, attracting more customers. Additionally, the improvements will most certainly lessen parking demands elsewhere in the area.



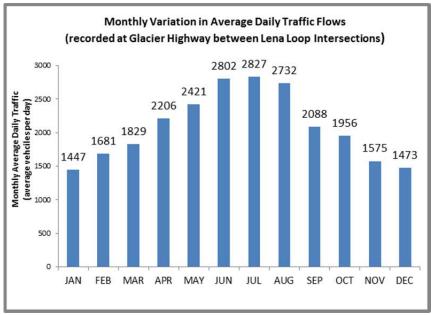
Source: Alaska Department of Transportation and Public Facilities annual Traffic Maps – Note that some spikes in the data trend reflect discrepancies in the counting procedure although the overall trend of increasing traffic is accurate.

Other parking issues relate to commercial tourist operations. The Auke Bay area serves a number of tourist boat operators whose customers are transported to Statter Harbor by bus. This may cause issues in terms of larger vehicles circulating the currently parked cars and also with staging locations when waiting to collect returning tours. Popular staging areas include the Auke Lake parking area and the UAS Recreation Facility.

Auke Bay serves as a traffic through route for access between the areas North and the rest of Juneau. There are also a number of destinations within the area, in particular, UAS facilities, Statter Harbor, Fishermen's Bend Harbor and shops/businesses lining Glacier Highway. There is a significant variation in seasonal traffic flows and vehicle types both to and through the area due to the number of commercial tourist operations and commercial and private boat-related actives during the summer. Over the past decade, traffic on the roads approaching Auke Bay is estimated to have increased between 28% and 43%, dependent upon the section.

Residential, recreational, commercial and employment uses continue to expand north of the Auke Bay Plan Boundary. Therefore, traffic is expected to continue to increase through the Auke Bay Plan Boundary unless alternative routes are provided or significant changes to travel patterns occur. DOT&PF are currently examining options on the Juneau to Haines and Skagway link. Their preferred option would see the current ferry service replaced with a road to North to

Katzehin which will then connect to a new day ferry service. In the 2014 Juneau Access Improvements Project Draft Supplemental Environmental Impact Statement, DOT&PF have forecast that their preferred route option will add over 1100 Average Daily Traffic (ADT)¹ in the summer of 2020 (expected year of opening). It is likely a significant portion of these vehicles will move through Auke Bay.



Source: Alaska Department of Transportation and Public Facilities.

These figures give an indication of the seasonal variation in traffic flows through the Auke Bay area.

¹ The Draft Supplemental Environmental Impact Statement for the Juneau Access Project can be found at http://dot.alaska.gov/sereg/projects/juneau access/documents.shtml

One of the fundamental realities of the vehicular transportation network in Auke Bay is that there is no network; that is, there are no alternative routes to, through, or around the area to Glacier Highway and its single intersection with the Mendenhall (Back) Loop Road. This means that all vehicular traffic, including passenger vehicles, heavy trucks, buses, bicyclists, pedestrians, and personal trucks with boat trailers must use the same roads, regardless of whether the vehicles are simply passing through the area, or beginning or ending their trip in the area. The increase in traffic and the resulting congestion poses a threat to many of the aspirations of the *Plan* by discouraging the easy movement of pedestrians and cyclists to the waterfront – a key amenity.

In recognition of the need to improve traffic safety and ultimately remove through traffic from Auke Bay, DOT&PF produced *Auke Bay Corridor Study*, prepared in 2004 by USKH, Inc.² The "Near-Term" goals suggested the current improvements to Glacier Highway currently underway or recently completed. The study also outlines "Long-Term" goals for the area by completing a bypass of the Auke Bay community that would start at Industrial Blvd., follow the east side of Hill 560, cross Mendenhall Loop Road (Back Loop Road) at Goat Hill and continue behind the community of Auke Bay and connect to Glacier Highway near Auke Nu Creek. A

² The Auke Bay Corridor Study can be found at http://dec.alaska.gov/water/acwa/huc/data3/19010301/aukecrk adfg2.pdf

connection would also be added, through a roundabout, from the proposed bypass to Back Loop Road at the North University of Alaska Southeast access. Sidewalks are proposed for both sides of the bypass connector from Back Loop Road to the UAS/National Guard Joint Use facility.

The *Pederson Hill Access Study*³ was prepared in 2010 for the City and Borough of Juneau to evaluate potential residential development areas and densities, as well as transportation access for future development of that area in both, the University of Alaska Southeast and the CBJ owned land on Pederson Hill. Potential routes identified in the study for an alternate Auke Bay corridor access include on top of Pederson Hill and along the north side of it, potentially connecting from Glacier Highway to Goat Hill Road. Development constraints, such as wetlands and existing steep topography, make the construction problematic. However, the study's preliminary routing identified that by using a series of switchbacks, acceptable road grades (< 10%) are possible. However, this can make the road longer and more expensive to construct.

Transportation in and through the Auke Bay area is discussed in Chapter 8 of the 2013 *Comprehensive Plan* of the City and Borough of Juneau. In summary, the *Comprehensive Plan* calls for clustering residential density and destinations along transit routes, and for the provision of safe bicycle and pedestrian

³ The Pederson Hill Access Study can be found at http://www.juneau.org/clerk/ASC/LC/Hill%20560/PedersonHilllAccessStud y.php

routes providing connections between transit and trip origins and destinations within the Urban Service Area Boundary. Auke Bay is identified for an "urban" treatment, with provision of safe bicycle and pedestrian facilities, including protected crossings of Glacier Highway, described as priorities in multiple locations in the plan.



Photo courtesy of CBJ's Capital Transit

The 2014 Transit
Development Plan⁴ for
Capital Transit calls for a
complete restructuring of
transit service north of the
Nugget Mall. Budget
constraints preclude full
implementation of the
recommended service
scenario in that plan, but
at the time that this small
area plan was drafted, CBJ

staff continued to work with Nelson\Nygaard Consulting Associates⁵ to develop interim changes to the system that can accomplish budgetary and service goals. Transit access to and from Auke Bay, especially to UAS, was recognized as an important service feature of the retained or strengthened. Transit service to the Alaska Marine Highway System ferry terminal in Auke Bay was listed by many community members

⁴ The Juneau Transit Development Plan - www.juneautransitplan.org

⁵ www.nelsonnygaard.com

and stakeholder groups as one of the most important destinations not currently served by Capital Transit, and it remains a high priority for future service additions. Preserving a high frequency bus link to Auke Bay is a desired outcome of both the 2014 Transit Plan as well as the earlier 2008 Transit Development Plan⁶ which additionally advocates a more significant service through Auke Bay to Lena Point.

Although UAS trails and non-motorized paths provide alternative routes for pedestrians and bicyclists, these routes are primarily designed and constructed to serve UAS students. faculty, and staff, and serve UAS destinations in particular. Other more informal (unpaved) trails exist between the Spaulding Meadows trail, Auke Bay Elementary School, and the Joint Use Facility. While the UAS trails are paved, plowed of snow, and have some lighting as well as emergency call boxes, the remainder of the Auke Bay trail network consists of dirt trails and boardwalks that do not meet the requirements of the Americans with Disabilities Act (ADA), which are not maintained in the winter, and which do not have lighting. The 2009 Non-Motorized Transportation Plan (NMTP) provides guidance on such topics as traffic calming and design standards for non-motorized transportation facilities, including particular improvements in the Auke Bay area. Specific improvements are included in Appendix D of the NonMotorized Transportation Plan for areas of Auke Bay. Similar to the Comprehensive Plan, the NMTP calls for traffic calming, provision of improved pedestrian crossings of Glacier Highway in the Auke Bay area, and specific capital improvements that should be made to the area as funding becomes available.



Photo courtesy of CBJ's Community Development

Auke Bay Elementary School did not participate in the parent surveys used to collect information about other Juneau School District schools during the development of the 2012 *Safe Routes to Schools Plan*⁹. Observations of student arrivals and dismissals conducted for that plan occurred on a winter day with poor walking conditions; no students were documented

⁶ http://www.juneau.org/capitaltransit/pdfs/adopted2.pdf

⁷ The Non-Motorized Transportation Plan - www.juneau.org/parkrec/PR-Plans

⁸ Recommended Non-Motorized Infrastructure Improvements, By Area; November 2009 Juneau Non-Motorized Transportation Plan

⁹ Safe Routes to Schools Plan www.juneau.org/cddftp/JuneauSafeRoutestoSchoolPlan

walking to or from school on the day of observations. CBJ staff and volunteers conducting bicycle and pedestrian counts in the school area on other dates have, however, documented children walking and biking to and from the school. The current catchment area for the school covers a wider area than most Juneau Elementary schools, with many children living beyond a reasonable walking or cycling distance; increasing the housing in the area will likely result in an increased number of children walking and cycling to the school.

This *Plan* identifies similar safety concerns and infrastructure/design shortcomings to those identified in other plans; namely, inadequate safe crossing opportunities across Glacier Highway, high vehicle speeds, and inadequate sidewalk and other non-motorized transportation route connectivity.

Snow removal and maintenance of non-motorized transportation routes has consistently been identified in all of the above-mentioned plans as a priority improvement. Typically, both CBJ and DOT&PF maintenance crews plow snow from the roadway onto the adjacent sidewalk or shoulder for temporary storage (generally one to seven days). This results in a situation where pedestrians must walk in the street or "post-hole" through deep berms of snow. This situation not only discourages active transportation and use of transit, it may also result in keeping many elderly and

mobility-impaired citizens in their homes during the winter months since sidewalks are unsafe.

Vision

The Vision describes what the community wants the Auke Bay Plan area to be. It captures how the housing, shops, businesses, recreation facilities and public amenities should be located in the area plus how they should be connected by physical infrastructure and transit services. The Vision was developed through a series of public meetings and brainstorming sessions with specific issues that should be incorporated in to the future Auke Bay design. The following are specific transportation-related features and aspirations identified in the Auke Bay Visioning exercise:

- Develop a transportation network sympathetic to the needs of all modes of transportation was raised repeatedly.
- New development should include new streets¹⁰ that provide a grid network of streets and sidewalks to the northeast of the intersection of Glacier Highway and Mendenhall Loop Road in the Auke Bay Center. Cul-desacs should be avoided except where topography or other features make through-streets impractical, and should be connected to adjacent streets, trails, and pathways with appropriate, non-motorized connections.

¹⁰ See vision in Community Charrette Map in Appendix C



Artistic rendition of a local bike rack.
Photo courtesy of CBJ's Community Development

■ Bicyclist and pedestrian safety in the Auke Bay area frequently surfaced as a primary goal. Bicyclist and pedestrian safety was voted as the most important aspect of an

Auke Bay vision by the majority of survey respondents. 11

- All trails and paths in the area should be connected to create a complete network which eliminates the need for walkers and bikers to travel within major roadway corridors for most trips.
- Wayfinding signage and pedestrian-scale lighting (fixtures generally 12-15 feet tall) should be included on non-motorized routes and at pedestrian connections within the Auke Bay Center; maintenance, especially snow plowing, of these facilities is critical to their continued use.
- A bypass highway should be constructed to remove through-traffic from the Auke Bay area. This was a frequent, community suggestion. It was recognized that increased traffic through the Auke Bay area resulting from developments north of the area could

- have detrimental effects on safety in the Auke Bay Center. Use of the route envisioned in the DOT&PF's 2003 Auke Bay Corridor study was supported.
- Improve intersections with major Auke Bay roads including an additional intersection for Auke Bay School.
- Parking should cater for the needs of the expected growth of the Auke Bay area. Shared use of parking facilities by multiple organizations should be encouraged allowing space to be utilized by one activity when not used by another. These car parks should be linked to allow walking to the various organizations' premises. A Park and Ride facility in conjunction with the transit system should be built for those living outside of the Auke Bay Center.
- Adapt parking requirements for new developments to encourage higher densities and to reflect closeness to Transit services.
- Transit service connections to Auke Bay Ferry terminal should be provided, and the rest of Juneau should be maintained or improved. A new transit hub will boost ridership (thereby reducing traffic) by improving the experience of those departing or arriving in Auke Bay via the Transit service.
- A seawalk providing for pedestrian movement through the Auke Bay Center¹² and waterfront area, with

¹¹ "Safe for bicyclists and pedestrians", selected by 58.3% of respondents, Auke Bay Vision Survey #1, Question 4.

¹² See Auke Bay Hub Overview Map in Appendix C for Auke Bay Center Boundaries.

convenient and safe connections to and across Glacier Highway has been envisioned by many users of the area for some time. Although access across the United States Coast Guard's new facility may pose security/access conflicts, a public access easement across the only privately-owned Alaska Tidelands Survey between the harbor and Auke Creek ensures that the seawalk route could be on public tidelands, within dedicated right-of-way, or within an access easement and be key feature of an Auke Bay redevelopment.

 Gateway signage will demonstrate that the Auke Bay area is a community with its own identity, not just a through route or a harbor.

During the visioning exercise a project prioritization list was generated to help achieve the overall Vision. Projects were ranked by individuals according to when they should take place:

- Short Term (within 5 years)
- Mid-Term (5-10 years)
- Long Term (10-20 years),
- Beyond the Plan Horizon (20+ years)
- Not a Priority.

Using a weighted score that assigned higher points for near term votes and negative points for Not a Priority votes, the entire list of projects was ranked in priority. The list ranks projects by their weighted score, with a timeline assigned by staff based on votes. Thus, some short-term projects are deemed lower priorities.

By mid-October, that project list had been refined to clarify evolving ideas and reflect the input from the public and the Auke Bay Steering Committee. These changes include breakthrough ideas from the Community Charrette, examples of these ideas include a grid network of streets and a seawalk interconnected to the sidewalk and trail system in the Auke Bay Center and Hub. The refined list of capital projects, grouped by type of project, is included as Appendix B¹³.

The top ten project improvements are currently being addressed through DOT&PF improvements to Glacier Highway or CBJ improvements to Statter Harbor. The next highest priority projects belong to the core of the Auke Bay redevelopment and should be integrated in a timely manner as building developments occur.

Recommended Tools

To implement the *Vision* the following funding avenues approaches should be pursued to be the tools to ensure the Vision becomes a reality.

¹³ Community priority list of Auke Bay Area Plan Capital Improvement Projects – Appendix B

Capital Improvements

The primary tools for improving transportation systems are the Capital Improvement Program (CIP) at the local level, and the Statewide Transportation Improvement Program (STIP) at the state level. Projects are nominated to these programs and constructed based on support in adopted plans, public need, available funding, and public/staff advocacy. Simply adopting a project into a Program is not, in and of itself, enough to ensure that the project will be funded and constructed. The community's need for a project must be continually evaluated and promoted, sometimes for many years, before it may be funded. The capital projects listed within the plan are prioritized according to current conditions and perceptions, and can be expected to change as Auke Bay changes through both private and public investment.

Policies and Programs

The policies and programs identified below should be continuously pursued and updated at Auke Bay develops. There are some policies which should be at the forefront of development actions as they provide the infrastructure around which housing and commercial premises can be constructed.¹⁴

Scenic Byways

DOT&PF's Scenic Byways Program identifies access corridors that exhibit at least one of six qualities for Alaskan byways: scenic quality, natural quality, historic quality, cultural quality, archaeological quality, and recreational quality. The application process to nominate and adopt a byway into the State's program requires work by the community, but the designation can help the adopted corridor receive additional monies for potential improvements as well as ensure that the goals for the area are followed. This designation could be sought for Auke Bay area roads as they appear to meet a number of the required intrinsic qualities for the State's scenic byways.



Panoramic view of a scenic view point. Photo courtesy of Dave Klein with KleinDesigns

Safe Routes to Schools

The Safe Routes to Schools¹⁵ program focuses on the "Five E's": Engineering, Encouragement, Education, Enforcement, and Evaluation. The Engineering component is covered under

 $^{^{\}rm 14}$ Goals and Policies section located at the end of the Transportation Chapter

¹⁵ 2012 Safe Routes to Schools Plan - www.juneau.org/cddftp/JuneauSafeRoutestoSchoolPlan

the capital projects discussed above; the other four E's are policy or program components:

Encouragement: Support formal and grassroots campaigns that promote walking, bicycling, scooterriding, skateboarding, and even skiing as fun and safe transportation choices to and from school.

Education: Develop materials and programs to educate parents, students, and the community about safe walking, cycling and driving practices and about the benefits of active transportation.

Enforcement: Increase enforcement of traffic laws around schools.

Evaluation: Monitor and document outcomes and trends through the collection of data.

The Safe Routes to Schools plan for Auke Bay Elementary School should be implemented. Some components, such as Education, Enforcement, and Evaluation can be implemented immediately, while it may be prudent to wait until the extensive roadway reconstruction projects currently underway have been completed and new infrastructure (Engineering) is in place before focusing on Encouragement.

Connectivity

The philosophy of connectivity should be engrained in all decisions to avoid a piecemeal application of the approach. As new development takes place in the Auke Bay Hub and Center, access roads should be designed to create a connected street, trail and path network including routes to the Transit stops. This theme of connectivity should be at the core of all development. The community vision for a connected street network is shown through their vision map for the Auke Bay, as the *Community Charrette Map*. ¹⁶

Maintenance

Maintenance of roadways, sidewalks, and separated paths is a critical issue in Juneau, and lack of maintenance has been cited as a barrier to access in many CBJ surveys. ¹⁷ In the winter, snow removal is a particular concern. Streets and separated paths should be designed to facilitate maintenance and snow removal; however, the current practice of using roadway shoulders, bike lanes, and sidewalks for snow storage forces pedestrians and other non-motorized users to travel in the vehicular way, increasing their exposure to vehicle traffic. Alternative designs and maintenance practices, such as providing a vegetated buffer between the travel way and sidewalks, could provide snow storage capacity that does not interfere with non-motorized routes.

¹⁶ Auke Bay Community Charrette Map, Appendix C

¹⁷ Community Transportation Needs Assessment, November 25, 2013; 2013 ADA Accessibility Survey; 2014 Transit Development Plan

Goals and Policies

Bypass Route

Goal 1

Build the bypass. Construction of the bypass will help to ensure that traffic speed is reduced, and safety is ensured within the Auke Bay Center.

Policies

- Preserve space for a future right-of-way for the DOT&PF bypass route north of the developed areas of Auke Bay.
- **1.2** As Auke Bay grows, ensure that development does not preclude DOT&PF's ability to locate a future bypass route to the north.
- **1.3** Future route considerations should include an evaluation of the impact of the scenic nature, views and value of Auke Bay.
- **1.4** Future DOT&PF's bypass routes shall preserve or accommodate existing trails and provide pedestrian crossing amenities.

Seawalk

Goal 2

Create an appropriately scaled seawalk along the waterfront, linking residential, commercial, and recreational uses to the Statter Harbor Marina.

Policies

- **2.1** Encourage public and private partnerships to accomplish an Auke Bay seawalk for the common enjoyment of the community.
- **2.2** Encourage marine education, safety, artistic and cultural exhibits along the seawalk whenever feasible.
- 2.3 Encourage properties fronting on the seawalk to connect to the seawalk and to provide connections from seawalk to public rights-ofways for pedestrian cross circulation.
- 2.4 The seawalk design should encourage and celebrate the bay's role in education, creativity, cultural heritage, and industry in the region.

Safe Routes and Crossings throughout Auke Bay

Goal 3 Promote safe connections, at intervals, throughout Auke Bay consistent with both State and Federal standards.

Auke Bay will be a comfortable, inviting and safe place to walk and bicycle for everyone, including children, elderly, and school groups.

Policies

- **3.1** Safe highway crossings throughout Auke Bay should serve the community's interests:
 - 3.1a Encourage safe routes between businesses, recreation, scenic viewpoints, residential neighborhoods and public or private schools.
 - **3.1b** Promote walkability to businesses from both sides of Glacier Highway.
 - 3.1c Promote walkability between major employers including the University, Coast Guard and the Alaska Marine Highway port.
 - **3.1d** Be consistent with DOT&PF design standards that meet the needs of the

pedestrian, bicyclists, and recreationalists.

- 3.2 Promote additional bicycle and pedestrian connections throughout the Auke Bay area and that provide connections between commercial and residential areas, scenic vistas and recreational pursuits.
- **3.3** Encourage, fund and develop pedestrian connections as identified in the *Auke Bay Area Plan* and other adopted plans.
- **3.4** Create a walkable community by encouraging, promoting, and investing in street furniture and safe lighting in higher density areas of the *Plan*.
- 3.6 Work closely with both public and private institutions and not-for-profit groups to develop a partnership to plan, construct, and where appropriate, maintain trail connections across City, State and Federal properties.
- **3.7** Create and adopt a way-finding and signage policy for the *Plan* area.
- **3.8** Until the bypass is built, encourage ways to reduce vehicular speed.

Parking

Goal 4

Promote the development of adequate parking to meet the needs of the growing community.

Policies

- 4.1 Promote an integrated parking management plan. This plan will encourage walking between the University, schools, and private and public sector parking areas. This plan will address season demands.
- **4.2** Create parking in conjunction with a transit hub.

Auke Bay Intersections

Goal 5

Address intersection improvements in a prioritized fashion within the *Auke Bay Area Plan*.

Policies

- **5.1** Lighting and multi-modal safety issues should be inventoried.
- 5.2 Design aspects of each intersection in *Auke Bay Area Plan* shall be inventoried and reviewed periodically. This should include review for disabled access, walkability, and safety.

Auke Bay Elementary School

Goal 6

Improve the intersection at the entrance of Auke Bay Elementary School and Glacier Highway

Policies

- 6.1 Create a secondary access point for Auke Bay Elementary School that will help to promote better traffic flow entering and exiting Auke Bay Elementary School.
- **6.2** Work with School District to improve safe routes to school.

Grid Street Network

Goal 8

Develop a grid street network in the Auke Bay hub, as outlined in the *Community Charrette Map*¹⁸, which facilitates growth and improves circulation for both vehicles and pedestrians.

Policies

8.1 Encourage new development to dedicate grid street right-of-way consistent with the Auke Bay Area Plan.

¹⁸ Auke Bay Community Charrette Map – Appendix C

8.2 Pedestrian-oriented designs shall be used to capitalize on the opportunities presented at grid street corners.

Transit System Improvements

Goal 9 Encourage public transit connections from Auke Bay to other areas of Juneau.

Policies

- **9.1** Connect public transit with parking areas throughout the Auke Bay area.
- **9.2** Developing transit options within Auke Bay.
- **9.3** Develop a shuttle service from the Auke Bay core to the ferry terminal.

Draft Auke Bay Area Plan Implementation

Recommendations for Auke Bay Area Plan's Implementation and Governance

Staff and the Steering Committee recommend that a committee, group or association be formed to build on the work that has been completed to date in the plan.

- ➤ The meetings would be quarterly and consist of a core group carrying the accumulated local planning knowledge forward. The Community is actively engaged and committed to moving the plan forward in the future.
- Agencies and groups including the University of Alaska Southeast, CBJ Dock and Harbors, State of Alaska Department of Transportation and Public Facilities, Áak'w Kwáan Tribe, Douglas Indian Association, area neighborhood associations, area condominium associations, area land owners and area businesses owners will be the key to the long term implementation of the elements of the plan.
- ➤ This proposed committee, group or association would provide a convening point for community dialogue and discussion to the implementation of the plan.

CIP/STIP Review and Input Opportunities

The City & Borough of Juneau would update the organized committee, group or association of annual CIP/STIP list in an effort to implement the Auke Bay Area Plan in the following ways.

Coordinate with the organized committee, group or organization so they may comment upon both annual CIP

- and STIP processes as well as any other relevant processes that may involve key action relative to implementation.
- Notify said group of any development within the planning area and seek comments to be brought before the Planning Commission.

Annual Plan Coordination and Information

Coordinating between multiple providers of infrastructure improvements requires the use of a convener role in Auke Bay on a quarterly or annual basis.

- Project Based Development Neighborhood meetings would be called only as needed. It is the intent of this Plan to ensure that improved access to information is encouraged.
- Annual Coordination and Implementation Project sharing meetings would be called to update the community on all public party implementation projects. Public parties include Community Development, State of Alaska Department of Transportation and Public Facilities, Transit, Engineering, Lands & Resources, Docks and Harbors, Juneau School District, University of Alaska Southeast, etc. It is the intent for this sort of information sharing to lead to greater coordination and stronger public-private partnership that enhance opportunities for coordination of infrastructure financing.
- Maintain a web page for Auke Bay Plan Implementation.

Continue Monitoring and Collecting Relevant Data

Project implementation is a shared responsibility. Currently, CDD collects relevant transportation, parking, pedestrian and bicycle data community wide, including Auke Bay. With the adoption of the *Plan*, data is a key part of project implementation.

Several years' worth of coordination projects are in the works at the present time, including potential private projects, CBJ projects, University projects, and DOT&PF projects. Monitoring data as to annual parking patterns, parking needs, pedestrian use, and bicycle use is important to coordinate. Data collection through coordinated voluntary efforts from the Steering Committee would assist the Department in the Auke Bay implementation efforts.

Collected permit data relating to housing and sewer/ water hook ups within the Auke Bay area will be reported back to the organized group annually. This data will be shared with other departments and institutions to enhance project coordination.

Coordinating improvements in Demand Management (Access to transit, future park-and-ride, and coordinated parking strategies) is an important part of the Plan. Transportation and land use are closely tied together within the Auke Bay Planning Area, Hub, and Center. With improved regular service from Auke Bay to Downtown, future growth can be accommodated in a more efficient manner. Coordinating the location of this infrastructure with the expected growth patterns in Auke Bay, Out the Road, and at the University of Alaska Southeast is essential to maintaining the character of Auke Bay.

Coordinate with state and federal agencies in regard to environmental issues to ensure that negative impacts are mitigated when new development and uses are proposed. The health of the Auke Bay community is largely dependent on ensuring the water, air, and natural habitat is vibrant and thriving.

Regulatory Changes

The *Plan* is largely aspirational in its approach to land use.

- ➤ The Steering Committee will play a role in the implementation of the necessary Title 49¹ Amendments to carry out master planning and/or zoning components and incentives.
- ➤ Master Planning: Additional detailed master planning standards can aide in improving design and sense of place. The Master Planning will provide additional opportunities and incentives as well as collaborative public-private site development, or development agreements. This information will also improve our knowledge of Auke Bay with regards to building orientation to the streets, the bay, surrounding mountains, existing views and other buildings.
- Signage Improvements: Way-finding signage and three identified gateways identified in the *Plan* may require amendments to existing City Codes. These improvements include ways to address culturally sensitive signage, an example of which would be including Tlingit text on signage.

Public / Private Partnerships

Accomplishing the vision of the Auke Bay Plan will depend on partnerships between the public and private sector. The most common partnerships are the informal ones that exist because of the level of communication regarding the goals of the Plan and current regulations.

¹ Title 49 Land Use Code – www.municode.com

Tools for Implementation

Activity	Description/Lead Agency	Coordination
General Coordination	Establish a neighborhood committee, group or organization/coordinate with CDD/others as identified.	Quarterly and annual meetings.
Infrastructure Coordination	Work with CIP/STIP and other agencies on annual basis for strategic plan implementation.	Steering Committee implementation list.
Infrastructure Coordination	CDD to convene multi-agency meetings annually to coordinate Auke Bay infrastructure opportunities.	CDD with all participating agencies.
Data Collection	CDD working in coordination with the Steering Committee and any neighborhood group volunteers to continue collecting relevant neighborhood data.	Annually or as-needed, depending on identified information needs.
Regulatory Implementation	Short duration consisting of the existing Steering Committee for the next three to five months to continue working on the Plan implementation through guidelines and zone changes.	CDD and Steering Committee in coordination with interested agencies, property owners, investors and others.
Auke Bay Way Finding	CDD to convene multi-agency reviews as opportunities for new way-finding signage are presented.	CDD and community group coordination on way-finding projects, including communication standards.
Communication	CDD will update an Auke Bay Implementation web page. Official documents on data collection, CIP's and any relevant reports would be found here.	CDD coordination with the community.
All Other Projects	A number of other projects were identified in the Plan. Once these projects are moved from the 20 year plan into the six year CIP, a greater level of coordination could be expected through the capital planning process	CDD/Engineering/Coordination

Draft Auke Bay Area Plan: Appendix A Referenced Published Plans and Studies

1984 Comprehensive Plan Channel Island State Marine Park Management Plan

1996 Draft Preservation Plan

Historic Preservation Plan

2008 Juneau Wetlands Management Plan Juneau Trails Plan

2012 UAS Campus Master Plan

Non-Motorized Transportation Plan

2013 Comprehensive Plan Update Parks and Recreation Comprehensive Plan

2013 Flood Insurance Rate Map Pederson Hill Access Study

2014 Southeast Alaska Sac Roe Herring Fishery Management Plan

Safe Routes to Schools Plan

ADF&G Juneau Herring Update #10 State Land Management Plan

All-Hazards Mitigation Plan Statewide Transportation Improvement Program

Auke Bay Corridor Study Statter Harbor Master Plan

Auke Lake Management Plan Transit Development Plan

Auke Lake Watershed Action Plan

Willoughby District Land Use Plan

Capital Improvement Program

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Draft Auke Bay Area Plan: Appendix B Capital Improvement List

Streets	Timeline
DOT/PF monitoring for traffic into and out of CBJ Statter Harbor/De Harts.	Mid Term
Construct a vehicle access to Auke Bay Elementary from Mendenhall Loop Road. (600 ft)	Short Term
Connect Glacier Hwy. to Loop Rd. via Pederson Hill (east of Auke Lake). (1.6 miles)	Long Term
Auke Bay By-pass (Auke Bay Corridor Plan 2003)	Long Term
Grid Streets	
Grid Street running North/South at the Elementary school (600 feet)	Mid Term
Grid Street running North/South from the Elementary to the Joint Use Facility (1,000 feet total)	Mid Term
Middle Grid Street running North/South (south segment 600 feet)	Mid Term
Middle Grid Street running North/South (north segment 600 feet)	Mid Term
Eastern Grid Street running North/South (south segment 600 feet)	Mid Term
Eastern Grid Street running North/South (north segment 600 feet)	Mid Term
East/West Grid Street (Back Loop to elementary) (1000 feet)	Short Term
Mid Hill East/West Grid Street (elementary to middle)(600 feet)	Mid Term
Mid Hill East/West Grid Street (middle to eastern)(600 feet)	Mid Term
High hill East/West Grid Street (Joint Use Facility to middle)(600 feet)	Mid Term
High Hill East/West Grid Street (middle to eastern)(600 feet)	Mid Term
Parking	Timeline
Additional off-street parking on city land.	Short Term
Additional off-street parking on city land.	Mid Term
Additional off-street parking on city land.	Mid Term
Additional parking at Auke Lake.	Short Term
Additional parking at Spaulding Meadows trail.	Mid Term
Additional parking at Spaulding Meadows trail on a grid street.	Mid Term
On-street parking on Glacier Hwy. from Loop Rd. to Fisherman's Bend.	Long Term
Construction of Auke Bay Center parking structure.	Long Term
On-street parking on Loop Rd. from Glacier Hwy. to UAS (re-establish).	Not a Priority

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Draft Auke Bay Area Plan: Appendix B Capital Improvement List

Pedestrian/Trails	Timeline
Pedestrian crossings to harbor.	Short Term
Bike paths and lanes.	Short Term
Sidewalks where they don't exist or are not already planned.	Mid Term
Pedestrian crossings to seawalk extensions.	Long Term
UAS/Loop Road pedestrian crossing improvements.	Short Term
Glacier Highway crossing improvements for safety.	Mid Term
Improvements (signage, re-routing) on the Auke Bay Elementary/Joint Use Facility trail (coordinate with Auke Bay Elementary School)	Short Term
Overpass from UAS to the Anderson Building (former NOAA lab).	Long Term
Trail from joint use facility to Spaulding Meadows trail. (2,000 ft)	Mid Term
Pedestrian activated beacon at elementary school and other crossing locations on Glacier Highway.	Mid Term
Path/trail around entire lake. (2,000 ft on east)	Mid Term
Path/trail around entire lake. (1,000 ft by road)	Mid Term
Separated path to Alaska Marine Highway System ferry terminal.(.89 mi)	Long Term
Waterfront/Harbor/Seawalk	Timeline
Separate commercial and recreational vessel traffic.	Long Term
Seawalk: Fisherman's Bend to Statter Harbor.	Mid Term
Seawalk: Fisherman's Bend to Spaulding Meadows trailhead.	Long Term
Seawalk: Spaulding Meadows trailhead to the Alaska Marine Highway ferry terminal.	Long Term
Seawalk: Statter Harbor to Anderson Building (former NOAA Lab).	Mid Term
Seawalk: Anderson Building (former NOAA Lab) to Fritz Cove Rd.	Mid Term
Seawalk: Fritz Cove Rd. to Statter Harbor.	Mid Term
Other	Timeline
Transit service to the Alaska Marine Highway ferry terminal. (as consistent with Capital Transit plans)	Mid Term
Pedestrian friendly lighting on sidewalks within the Auke Bay Center.	Short Term
Wayfinding signage (directional signs)	Short Term
Signage & gateway treatment (Welcome to Auke Bay).	Short Term

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Draft Auke Bay Area Plan: Appendix B Capital Improvement List

Signage & gateway treatment (Welcome to Auke Bay).	Short Term
Street trees.	Mid Term
Capital Transit projects (such as shelters adequately sized for demand).	Mid Term
Land trade with UAS for water front property to reduce pedestrian crossing on Glacier Hwy. (if consistent with UAS Master Plan).	Long Term
Vehicle connection thru UAS (re-establish).	Not a Priority
New CBJ Capital Transit hub in Auke Bay (Scaled to serve existing/anticipated demands and as consistent with Capital Transit plans)	Long Term
Sewer system expansion/upgrade	Mid Term

Definition of Terms

Short Term = 5 Years or Less ■ Mid Term = 5 – 10 Years ■ Long Term = 10 – 20 Years

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Appendix C Maps

Boundary Map

Community Charrette Map

Hub Overview Map

Maximum Allowable Height Map

Ownership Map

View Points Map

Zoning & Comprehensive Plan
Designation Map

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